

AGENCY NAME:	University of South Carolina – Columbia		
AGENCY CODE:	H27	SECTION:	20A



Fiscal Year 2017-18 Agency Budget Plan

FORM A – SUMMARY

RECURRING FUNDS (FORM B DECISION PACKAGES)	<p>My agency is submitting the following recurring decision packages (Form B): 9196, 9244, 9247, 9250, 9241, 9292, 9295, 9159, 9189, 9265, and 9268</p> <p>For FY 2017-18, my agency is (mark "X"):</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20px; text-align: center;"><input checked="" type="checkbox"/></td> <td>Requesting a net increase in recurring General Fund appropriations.</td> </tr> <tr> <td style="text-align: center;"><input type="checkbox"/></td> <td>Not requesting a net increase in recurring General Fund Appropriations.</td> </tr> </table>	<input checked="" type="checkbox"/>	Requesting a net increase in recurring General Fund appropriations.	<input type="checkbox"/>	Not requesting a net increase in recurring General Fund Appropriations.		
<input checked="" type="checkbox"/>	Requesting a net increase in recurring General Fund appropriations.						
<input type="checkbox"/>	Not requesting a net increase in recurring General Fund Appropriations.						
CAPITAL & NON-RECURRING FUNDS (FORM C DECISION PACKAGES)	<p>My agency is submitting the following one-time decision packages (Form C): 9079 and 9092</p> <p>For FY 2017-18, my agency is (mark "X"):</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20px; text-align: center;"><input checked="" type="checkbox"/></td> <td>Requesting capital and/or non-recurring funds.</td> </tr> <tr> <td style="text-align: center;"><input type="checkbox"/></td> <td>Not requesting capital and/or non-recurring funds.</td> </tr> </table>	<input checked="" type="checkbox"/>	Requesting capital and/or non-recurring funds.	<input type="checkbox"/>	Not requesting capital and/or non-recurring funds.		
<input checked="" type="checkbox"/>	Requesting capital and/or non-recurring funds.						
<input type="checkbox"/>	Not requesting capital and/or non-recurring funds.						
PROVISOS	<p>For FY 2017-18, my agency is (mark "X"):</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20px; text-align: center;"><input checked="" type="checkbox"/></td> <td>Requesting a new proviso and/or substantive changes to existing provisos.</td> </tr> <tr> <td style="text-align: center;"><input type="checkbox"/></td> <td>Only requesting technical proviso changes (such as date references).</td> </tr> <tr> <td style="text-align: center;"><input type="checkbox"/></td> <td>Not requesting any proviso changes.</td> </tr> </table>	<input checked="" type="checkbox"/>	Requesting a new proviso and/or substantive changes to existing provisos.	<input type="checkbox"/>	Only requesting technical proviso changes (such as date references).	<input type="checkbox"/>	Not requesting any proviso changes.
<input checked="" type="checkbox"/>	Requesting a new proviso and/or substantive changes to existing provisos.						
<input type="checkbox"/>	Only requesting technical proviso changes (such as date references).						
<input type="checkbox"/>	Not requesting any proviso changes.						

Please identify your agency's preferred contacts for this year's budget process.

	<u>Name</u>	<u>Phone</u>	<u>Email</u>
PRIMARY CONTACT:	Leslie Brunelli	(803) 777-1967	LGBRUNEL@Mailbox.sc.edu
SECONDARY CONTACT:	Harry Bell	(803) 777-4033	HBELL@Mailbox.sc.edu

I have reviewed and approved the enclosed FY 2017-18 Agency Budget Plan, which is complete and accurate to the extent of my knowledge.

	<u>Agency Director</u>	<u>Board or Commission Chair</u>
SIGN/DATE:		
TYPE/PRINT NAME:	Harris Pastides, President	John von Lehe, Chairman Board of Trustees

This form must be signed by the department head – not a delegate.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9244
-------------------------	-------------

Provide the decision package number issued by the PBF system (“Governor’s Request”).

TITLE	Student Success Initiative
--------------	-----------------------------------

Provide a brief, descriptive title for this request.

AMOUNT	\$2,505,000
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package’s total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input checked="" type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input type="checkbox"/> Proposed establishment of a new program or initiative.
<input type="checkbox"/> Loss of federal or other external financial support for existing program.	
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	The University of South Carolina is requesting funds for academic and student support units responsible for student success. The funds will be used for salaries and increased services to the students to facilitate innovative methods of progressing students towards timely degree completion.
----------------------------	--

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	<p>Strategy 1.2 aimed at improving the overall academic experience of Honors College students and corresponding objectives, specifically 1.2.3. Initiative also addresses objective 1.1.3 aimed at increasing freshman to sophomore retention rates. Additional faculty, advisors and tutors contribute to achieving each of these objectives.</p>
--------------------------------	--

What specific agency objective, as outlined in the agency's accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	<p>All State general fund appropriations are reflected in the Appropriation Act under the Education and General Unrestricted Program. State funds are directed toward providing instructional services and are used for salaries and fringe benefits. The University has identified activities and programs within our budget that would be reduced if State general funds were reduced. See Form E for details.</p>
--------------------------	--

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	<p>These funds will not be matched by federal, institutional, philanthropic, or other resources.</p>
-----------------------	--

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	<p>This request calls for State appropriations to fund this initiative. Tuition revenue is very limited and any incremental increase in tuition revenue is dedicated to covering cost beyond the University's control including state pay plan, retirement increases, rising utilities and energy cost, periodicals inflation, increasing demands for greater IT security, and rising insurance premiums (health, tort, property and casualty).</p>
-----------------------------	---

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>USC is committed to the success of every student within- and beyond- the classroom. We offer an array of student success support services to meet a wide range of student abilities and interests. For example, our top-ranked Honors College requires ongoing investment in faculty and advisors to ensure continued excellence in teaching and learning, experiential engagement, advising, and progress toward challenging careers and top graduate programs. USC’s premier Honors College keeps South Carolina’s best students in state and supports the State’s need for a well-educated, high-achieving work force.</p> <p>Students in other programs also benefit from academic support and superior advising as they explore academic majors, experiential learning opportunities and internships and leadership programs. Student support is important as they prepare for a career path that fully utilizes their abilities and educational achievements. National best practice shows that investing in high-quality advising is essential to retaining, progressing, and graduating undergraduate students. In addition to advising, we need additional University 401 classes to assist a growing number of students in integrating what they learn in-class with what they do beyond-the-classroom through service leadership, undergraduate research, and other experiential projects. University 401 focuses on developing reflective and critical thinking skills so that our graduates can transfer and apply what they have learned in college to other contexts to solve real world problems. Investing in these student success initiatives positively affects our students and positively impacts the state and our future labor force. This combination of key faculty, best practice advising and University 401 course work represents an innovation in student support designed to maximize their success.</p>
----------------	---

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency’s security or technology plan.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

METHOD OF CALCULATION	Honors College Faculty (plus fringe)	\$850,000
	Two Honors College Advisors (plus fringe)	\$120,000
	Five advisors (salary plus fringe)	\$600,000
	Student Advising Programs	\$144,000
	Five Tutors	\$186,000
	15 Instructors for Experiential Learning – University 401	<u>\$605,000</u>
		\$2,505,000

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	New graduates entering the workforce are well-equipped to be successful and productive citizens, utilizing the knowledge, diverse skills, and education received at the University of South Carolina. The State does not incur any maintenance of effort or other obligations by adopting this decision package. If this request is not honored, the impact of the University of South Carolina Columbia campus future capital and/or operating budgets must be mitigated by increasing revenue through the escalation of tuition prices for students and families.
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

PRIORITIZATION	If no or insufficient new funds are available to meet this budget request, the University of South Carolina Columbia campus will be required to finance the assurance of educational quality through tuition price increases for students and families.
-----------------------	---

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

INTENDED IMPACT	<p>The impact of this initiative will be improved retention, progression, achievement, and graduation and employability of undergraduate students. The impact of investment in the Honors College will be to ensure a premiere academic and experiential learning program for the State’s highest achieving students, supporting in-state retention of these students during and beyond the college years.</p>
------------------------	--

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	<p>To evaluate this program, we will measure the following:</p> <ul style="list-style-type: none"> • Evaluate student retention rates for freshman-to-sophomore and all other intervals. • Evaluate four- and six- year graduation rates. • Assess student cohort metrics for programs such as the Honors College, Capstone College, TRIO, etc., as well as across all students. • Internship participation rates. • Service and community engagement that benefits the state, the nation, and the world. • Assess leadership program participation rates. • Assess global engagement: study abroad, global internship and research participation. • Assess student placement.
---------------------------	--

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9247
-------------------------	-------------

Provide the decision package number issued by the PBF system (“Governor’s Request”).

TITLE	Health Science Program
--------------	-------------------------------

Provide a brief, descriptive title for this request.

AMOUNT	\$5,401,000
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package’s total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input checked="" type="checkbox"/> Proposed establishment of a new program or initiative.
	<input type="checkbox"/> Loss of federal or other external financial support for existing program.
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	The University of South Carolina is requesting funds to allocate to academic and student support units for students interested in health sciences; health sciences include nursing, public health, physical therapy, medicine and pharmacy. The funds will be used to support salaries as well as increased services to the students to ensure student retention, progression and achievement, and timely degree completion.
----------------------------	--

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	Objective 1.2.1 aimed at decreasing student-faculty ratio and 2.3.1 aimed at increasing the percentage of students passing professional exams. Also associated with strategy 4.1 and subsequent objective. Additional faculty, principals and support staff contribute to achieving each of these objectives.
--------------------------------	---

What specific agency objective, as outlined in the agency's accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	All State General Fund appropriations are reflected in the Appropriation Act under the Education and General Unrestricted Program. State funds are directed toward providing instructional services and are used for salaries and fringe benefits. The University has identified activities and programs within our budget that would be reduced if State general funds were reduced. See Form E for details.
--------------------------	---

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	These funds will not be matched by federal, institutional, philanthropic, or other resources.
-----------------------	---

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	This request calls for State appropriations to fund this initiative. Tuition revenue is very limited and any incremental increase in tuition revenue is dedicated to covering cost beyond the University's control including state pay plan, retirement increases, rising utilities and energy cost, periodicals inflation, increasing demands for greater IT security, and rising insurance premiums (health, tort, property and casualty).
-----------------------------	--

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY

The health care industry is rapidly growing in South Carolina with high demand for college-educated workers in the next 15 years. According to a recent study by USC’s Darla Moore School of Business, the health care industry already employs one out of every eight Americans and the industry is expected to grow by up to 40-percent during the next decade. In South Carolina that means an increase from 215,000 current health care and social assistance jobs to nearly 340,000. By 2030, the health care and social assistance sectors are projected to be the largest employer in South Carolina. In addition, South Carolina is a state with significant health disparities and chronic health risk. As the State’s largest public research university with the most comprehensive set of health sciences degree options, we are well-positioned to drive health sciences education and increase the number of qualified health sciences professionals in the state. Focusing on our broad portfolio of health sciences undergraduate programs and strengthening the collaboration across disciplines allows USC to capitalize on resource use to enable greater outreach to and support of students. The State will benefit directly from increased recruitment, achievement and graduation of these health sciences undergraduates. The Health Sciences Program is a “pipeline program” that recruits undergraduates interested in health and provides opportunity for these students to explore the different health sciences majors. They can choose what best fits their interests and abilities as they engage in the curriculum and in community-based programs. Faculty will collaborate to support the Program and specialized advisors will work with students throughout their college careers. This intensive support for health sciences students will strengthen retention, timely degree completion, and assist them in moving more seamlessly to graduate programs.

Funds will be used to hire additional health sciences faculty; provide a living/learning community with a faculty principal and staff to support programming for health sciences undergraduate residents; and enhance the advising and career development services in the health sciences fields. The University will hire 12 faculty with an emphasis in biomedical engineering, sciences (chemistry and biology), allied and public health disciplines and nursing to meet student demand and decrease the student/faculty ratio. Specialized advising helps maximize the success of the students interested in the competitive health sciences career tracks. The career development staff will interface with industry for a specialized speaker’s series as well as networking opportunities for the students. Both of these groups will support the pipeline of these students into graduate degrees and eventually employment in the State of South Carolina.

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency’s security or technology plan.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

METHOD OF CALCULATION	Twelve Faculty in areas referenced above (including fringe)	\$4,595,000
	Faculty Principal (including fringe)	\$104,000
	Co-Principal (including fringe)	\$91,000
	Five Housing support staff for the living learning community	\$455,000
	Programming for the Health Sciences Students	<u>\$156,000</u>
		\$5,401,000

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	The new graduates, entering the workforce, are well-equipped to be successful health sciences professionals, utilizing the diverse skills and education received at the University of South Carolina. The State does not incur any maintenance of effort or other obligations by adopting this decision package. If this request is not honored, the impact of the University of South Carolina Columbia campus future capital and/or operating budgets must be mitigated by increasing revenue through the escalation of tuition prices for students and families.
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

PRIORITIZATION	If no or insufficient new funds are available to meet this budget request, the University of South Carolina Columbia campus will be required to finance the stewardship of educational quality through tuition price increases for students and families.
-----------------------	---

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	<ul style="list-style-type: none"> • Increase the number of undergraduate students in the health sciences and related majors. • Strengthen the progression from undergraduate to graduate degrees in health sciences. • Increase the number of health sciences graduates that stay in South Carolina.
------------------------	--

What impact is this decision package intended to have on service delivery and program

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

outcomes, and over what period of time?

PROGRAM EVALUATION	<ul style="list-style-type: none"> • Assess enrollment in the health sciences undergraduate majors. • Evaluate retention, student progression and graduation rates. • Conduct student surveys for satisfaction with health sciences program with respect to curriculum, clinical internships, experiential learning, advising, and undergraduate research opportunities. • Review annual surveys of advisors to improve and strengthen advising practices. • Review annual surveys of dedicated health sciences faculty to determine the effectiveness of the program. • Evaluate the placement into Graduate School and the workforce.
-------------------------------	---

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9250
-------------------------	-------------

Provide the decision package number issued by the PBF system (“Governor’s Request”).

TITLE	Undergraduate Information Technology and Computing Learning Collaborative
--------------	--

Provide a brief, descriptive title for this request.

AMOUNT	\$5,594,000
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package’s total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input checked="" type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input checked="" type="checkbox"/> Proposed establishment of a new program or initiative.
<input type="checkbox"/> Loss of federal or other external financial support for existing program.	
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	The University of South Carolina is requesting funds to allocate to programmatic infrastructure in order to hire faculty, increase and maintain technology, and provide targeted career development in one of the fastest growing industry sectors in South Carolina and nationally.
----------------------------	--

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	<p>Objective 2.3.1 aimed at increasing the percentage of students passing professional exams associated with impactful careers. Strategy 4.2 dealing with recruiting and retaining high-quality students is also associated with this request. Expanding academic opportunities within the Information Technology and Computing Learning field is directly related to these objectives.</p>
--------------------------------	---

What specific agency objective, as outlined in the agency's accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	<p>All State General Fund appropriations are reflected in the Appropriation Act under the Education and General Unrestricted program. State funds are directed toward providing instructional services and are used for salaries and fringe benefits. The University has identified activities and programs within our budget that would be reduced if State general funds were reduced. See Form E for details.</p>
--------------------------	--

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	<p>These funds will not be matched by federal, institutional, philanthropic, or other resources.</p>
-----------------------	--

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	<p>This request calls for State appropriations to fund this initiative. Tuition revenue is very limited and any incremental increase in tuition revenue is dedicated to covering cost beyond the University's control including state pay plan, retirement increases, rising utilities and energy cost, periodicals inflation, increasing demands for greater IT security, and rising insurance premiums (health, tort, property and casualty).</p>
-----------------------------	---

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>The University of South Carolina will launch a new Undergraduate Information Technology and Computing Learning Collaborative to span all existing USC information and computing programs and majors, including Integrated Information Technology, Digital Humanities and Animation programs, programs in the School of Library and Information Science and the College of Engineering and Computing. More students are needed to meet the current and future information and technology labor force demands. USC has a range of programs to meet this need and we can enhance our capability to provide well-prepared graduates by building an infrastructure across all of our existing related programs. Students will benefit from access to more opportunities and use of shared resources as well as from greater collaboration with industry. All of these efforts will be important for the continued economic development within the region. USC Columbia will have specialized focus on undergraduate research opportunities for these students and will offer an entrepreneurial innovation lab and accelerator.</p> <p>In addition to collaboration with faculty across majors, colleges, and schools at the USC-Columbia campus, the University of South Carolina will more intentionally collaborate with technical schools in the area to increase the diversity of student population and maximize the opportunities for students who are trained to serve the technical needs of our industry partners. Continued investment is needed in infrastructure to establish hardware, software, computers for faculty and students, and on-going maintenance costs of the ever-changing computing environment.</p>
----------------	---

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

METHOD OF CALCULATION	Eight Faculty (includes fringe)	\$1,844,000
	Recurring Infrastructure Support	\$2,500,000
	Annual Maintenance and Upgrades	<u>\$1,250,000</u>
		\$5,594,000

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	<p>The economic impact of this program on the State will be significant as USC provides more graduates for work in the information technology fields. Recurring funds should satisfy needs of the new program. If recurring funds are not received, there are negative opportunity costs for the State: current IT majors will continue to graduate but the benefits of expanded recruitment, learning through collaboration, entrepreneurship opportunities, cooperation with technical colleges and industry will be foregone. This negatively affects the information technology labor force and state economic development in this area.</p>
----------------------	--

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

PRIORITIZATION	<p>If we do not receive funding this year we will defer action on launching this new IT collaboration program until 2017-2018.</p>
-----------------------	--

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	<p>Increase the number of students and graduates in the information technology field for the South Carolina workforce by coordinating existing information technology programs, working with technical colleges, cooperating with industry and sharing resources. We anticipate an even higher quality student experience benefiting from the collaboration and a coherent beyond the classroom experience.</p>
------------------------	---

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PROGRAM EVALUATION	<ul style="list-style-type: none"> • Assess enrollment in the information technology undergraduate majors. • Evaluate retention, student progression and graduation rates. • Conduct student surveys for satisfaction with information technology programs with respect to curriculum, clinical internships, experiential learning and undergraduate research opportunities. • Evaluate annual surveys of the students, including those in the technical colleges. • Evaluate annual surveys of industry partners to determine the effectiveness of the program. • Track and Monitor pipeline from technical schools. • Assess placement statistics.
-------------------------------	---

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9241
-------------------------	-------------

Provide the decision package number issued by the PBF system (“Governor’s Request”).

TITLE	School of Medicine
--------------	---------------------------

Provide a brief, descriptive title for this request.

AMOUNT	\$1,750,000
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package’s total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input checked="" type="checkbox"/> Proposed establishment of a new program or initiative.
<input type="checkbox"/> Loss of federal or other external financial support for existing program.	
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	Use of these funds benefits the School of Medicine - Columbia student body and the faculty/administrative staff who serve them. Funds would not be allocated outside of the University, but would be used internally.
----------------------------	---

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	<p>This request is related to Strategy 4.3 aimed at improving health care in rural South Carolina and subsequent objectives. Ensure a strong pipeline in the State for graduate medical education assists in achieving these objectives.</p>
--------------------------------	--

What specific agency objective, as outlined in the agency's accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	<p>All State General Fund appropriations are reflected in the Appropriation Act under the Education and General Unrestricted program. State funds are directed toward providing instructional services and are used for salaries and fringe benefits. The University has identified activities and programs within our budget that would be reduced if State general funds were reduced. See Form E for details.</p>
--------------------------	--

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	<p>These funds will not be matched by federal, institutional, philanthropic, or other resources.</p>
-----------------------	--

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	<p>This request calls for State appropriations to fund this initiative. Tuition revenue is very limited and any incremental increase in tuition revenue is dedicated to covering cost beyond the University's control including State pay plan, retirement increases, rising utilities and energy cost, periodicals inflation, increasing demands for greater IT security, and rising insurance premiums (health, tort, property and casualty).</p>
-----------------------------	---

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>The School of Medicine needs four faculty members in biomedical engineering and the basic sciences to support undergraduate students and ensure a strong pipeline in the State for graduate medical education. In addition, the School of Medicine requires two administrative coordinators within the college to support Graduate Medical Education and two coordinators to support outreach programs that encourage recruitment and retention post-graduation of University of South Carolina medical students in this State.</p>
----------------	--

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

METHOD OF CALCULATION	<table> <tr> <td>Four Faculty (plus fringe)</td> <td style="text-align: right;">\$1,300,000</td> </tr> <tr> <td>Two Coordinators for GME (plus fringe)</td> <td style="text-align: right;">\$156,000</td> </tr> <tr> <td>Two coordinators for outreach programs (plus fringe)</td> <td style="text-align: right;">\$156,000</td> </tr> <tr> <td>Programming</td> <td style="text-align: right;"><u>\$138,000</u></td> </tr> <tr> <td></td> <td style="text-align: right;">\$1,750,000</td> </tr> </table>	Four Faculty (plus fringe)	\$1,300,000	Two Coordinators for GME (plus fringe)	\$156,000	Two coordinators for outreach programs (plus fringe)	\$156,000	Programming	<u>\$138,000</u>		\$1,750,000
Four Faculty (plus fringe)	\$1,300,000										
Two Coordinators for GME (plus fringe)	\$156,000										
Two coordinators for outreach programs (plus fringe)	\$156,000										
Programming	<u>\$138,000</u>										
	\$1,750,000										

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	<p>The State does not incur any maintenance-of-effort or other obligations by adopting this decision package.</p>
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PRIORITIZATION	<p>If no or insufficient new funds are available to meet this budget request, then the Columbia School of Medicine will be required to finance this initiative through tuition price increases for students or delay implementation.</p>
-----------------------	--

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	<p>The University of South Carolina will continue to produce premiere medical education and training in our State for physicians that will serve the South Carolina citizenry. Additional faculty are needed to meet pressing demand for biomedical. In addition, more faculty are needed for basic sciences foundations.</p>
------------------------	---

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	<ul style="list-style-type: none"> • Evaluate annual surveys of the students. • Evaluate annual surveys of the faculty. • Evaluate annual review of graduates and residents (placement locations and fields). • Evaluate annual surveys of health care providers. • Assess the total Graduate Medical Education numbers and placements. • Track the number of students staying in South Carolina.
---------------------------	---

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9292
-------------------------	-------------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	Columbia School of Medicine - Other Funds Authorization
--------------	--

Provide a brief, descriptive title for this request.

AMOUNT	\$3,500,000
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package's total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark "X" for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input checked="" type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input checked="" type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input type="checkbox"/> Proposed establishment of a new program or initiative.
<input type="checkbox"/> Loss of federal or other external financial support for existing program.	
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	Use of these funds benefits the School of Medicine - Columbia student body and the faculty/administrative staff who serve them. Funds would not be allocated outside of the University, but would be used internally.
----------------------------	---

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	<p>Strategy 4.3 and subsequent objectives directed at improving health care in rural South Carolina including increasing the number of medical students and rotations in rural sites. Research funding contributes to objective 4.1.2 – “increase opportunities for faculty development”. Tuition and research revenue growth contribute to the achievement of these objectives.</p>
--------------------------------	--

What specific agency objective, as outlined in the agency’s accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	<p>Not applicable.</p>
--------------------------	------------------------

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	<p>None.</p>
-----------------------	--------------

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	<p>This Other Funds request is associated with continued growth anticipated in unrestricted and restricted funds activity, including research. In addition, over the last four years tuition has increased at a modest rate of approximately 4.2% annually.</p>
-----------------------------	---

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>This request is associated with revenue and expenditure growth within the Columbia School of Medicine Unrestricted and Restricted programs. Enrollment at the School of Medicine has grown by 9.7% over the last five years while tuition has increased at a modest rate of approximately 4.2% annually.</p> <p>Unrestricted Funds are resources received by an institution that have no limitations or stipulations placed on them by external agencies or donors, and that have not been set aside for loans, endowments, or plant. These resources are normally derived from State appropriations, student fees, institutional revenues, and auxiliary operations.</p> <p>Restricted Funds are resources received by an institution that have limitations or stipulations placed on their use by external agencies or donors. These resources are normally derived from gifts, grants, and contracts and used predominantly for research and student scholarship activities.</p>
----------------	--

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

METHOD OF CALCULATION	<p>Overall Columbia School of Medicine Other Funds expenditures increased by almost \$5 million (17.4%) for FY16 as compared to the previous fiscal year. Annual rate of growth within Other Funds expenditures over the last five years is 7.9% or between \$1.4 million and \$1.8 million annually. Between FY13 and FY16 Restricted revenue increased three fold from \$3.0 million to almost \$10.5 million. An additional \$3.5 million in Other Funds authorization will allow for a 10% growth over FY16 actuals which should be sufficient for FY18.</p>
------------------------------	--

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	<p>There is no maintenance-of-effort or matching requirements associated with this request.</p>
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PRIORITIZATION	Not applicable.
-----------------------	-----------------

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	Continued delivery of unrestricted (primarily instruction) and restricted services (primarily research) which the School of Medicine delivers to students and based on its relationship, often contractual, with outside entities. Receipt of additional authorization is essential in order for the school to continue delivering those services.
------------------------	--

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	Receipt of Other Funds for the Schools of Medicine has a direct impact on the institution's ability to recruit, attract, retain and educate medical students in today's competitive higher education market. Factors associated with each of these are detailed in the University's annual Accountability Report.
---------------------------	---

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9159
-------------------------	-------------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	Columbia School of Medicine – Federal Funds Authorization
--------------	--

Provide a brief, descriptive title for this request.

AMOUNT	\$2,000,000
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package's total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark "X" for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input checked="" type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input checked="" type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input type="checkbox"/> Proposed establishment of a new program or initiative.
<input type="checkbox"/> Loss of federal or other external financial support for existing program.	
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	Use of these funds benefits the School of Medicine - Columbia student body and the faculty/administrative staff who serve them. Funds would not be allocated outside of the University, but would be used internally.
----------------------------	---

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	<p>Strategy 4.3 and subsequent objectives directed at improving health care in rural South Carolina. Research funding contributes to objective 4.1.2 – “increase opportunities for faculty development”.</p>
--------------------------------	--

What specific agency objective, as outlined in the agency’s accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	<p>Not applicable.</p>
--------------------------	------------------------

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	<p>None.</p>
-----------------------	--------------

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	<p>This Federal funds request is associated with continued growth anticipated in restricted funds activity, including research and public service activities. No other source of funds is readily available as an alternate source.</p>
-----------------------------	---

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>This request is associated with revenue and expenditure growth within the Columbia School of Medicine restricted federal funded activities. Federal funds expenditures have increased by almost 20% over the last four fiscal years. Approximately half of these federal funds expenditures are for research, while the other half is for public service activities.</p> <p>Restricted funds are resources received by an institution that have limitations or stipulations placed on their use by external agencies or donors. These resources are normally derived from gifts, grants, and contracts and used predominantly for research and student scholarship activities. Public Service funds are expended for activities that are primarily established to provide non-instructional services beneficial to individuals and groups external to the institution.</p>
----------------	---

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

METHOD OF CALCULATION	<p>Overall Columbia School of Medicine Federal funds expenditures increased by over \$2.3 million (11.2%) for FY16 as compared to the previous fiscal year. Normal rate of growth (excluding FY16) over the last several years has been in the range of 2.5% to 3.5% annually. An additional \$2 million in authorization will allow for a 7.6% growth in expenditures over FY16 actuals which should be sufficient for FY18.</p>
------------------------------	---

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	<p>There is no maintenance-of-effort or matching requirements associated with this request.</p>
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PRIORITIZATION	Not applicable.
-----------------------	-----------------

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	Continued delivery of restricted services, primarily research and public service, which the School of Medicine delivers based on its contractual relationship with outside entities. Receipt of additional authorization is essential in order for the school to continue delivering those services.
------------------------	--

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	Receipt of Federal funds for the Schools of Medicine has a direct impact on the institution's ability to recruit, attract, retain and educate medical students in today's competitive higher education market. Factors associated with each of these are detailed in the University's annual Accountability Report.
---------------------------	---

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9295
-------------------------	-------------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	Greenville School of Medicine - Other Funds Authorization
--------------	--

Provide a brief, descriptive title for this request.

AMOUNT	\$2,500,000
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package's total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark "X" for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input checked="" type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input checked="" type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input type="checkbox"/> Proposed establishment of a new program or initiative.
<input type="checkbox"/> Loss of federal or other external financial support for existing program.	
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	Use of these funds benefits the School of Medicine - Greenville student body and the faculty/administrative staff who serve them. Funds would not be allocated outside of the University, but would be used internally.
----------------------------	---

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	<p>Strategy 4.3 and subsequent objectives directed at improving health care in rural South Carolina. Tuition revenue growth contributes to the achievement of these objectives.</p>
--------------------------------	---

What specific agency objective, as outlined in the agency's accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	<p>Not applicable.</p>
--------------------------	------------------------

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	<p>None.</p>
-----------------------	--------------

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	<p>This other funds request is associated with continued growth anticipated in the unrestricted program, primarily instruction. Enrollment has increased from 53 students for the fall of 2012 to 280 students for the fall of 2015. In addition, over the last four years tuition has increased at a modest rate of approximately 4.2% annually.</p>
-----------------------------	---

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>This request is associated with revenue and expenditure growth within the Greenville School of Medicine Unrestricted program – primarily instruction. Enrollment has increased from 53 students for the Fall of 2012 to 280 students for the Fall of 2015. Preliminary figures for Fall 2016 indicate continued enrollment growth. Tuition has increased at a modest rate of approximately 4.2% annually. In addition, the number of faculty has increased from 13 in June 2012 to 36 as of June 2016.</p>
----------------	---

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency’s security or technology plan.

METHOD OF CALCULATION	<p>Overall Greenville School of Medicine other funds expenditures increased by almost \$1.7 million (9.3%) for FY16 as compared to the previous fiscal year. Annual rate of growth within other funds expenditures over the last three years is over 18%. However, that rate of growth should begin to level off as enrollment stabilizes. An additional \$2.5 million in authorization will allow for an annual rate of growth of about 12% between FY16 and FY18.</p>
------------------------------	---

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	<p>There is no maintenance-of-effort or matching requirements associated with this request.</p>
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PRIORITIZATION	Not applicable.
-----------------------	-----------------

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	Continued delivery of unrestricted (primarily instruction) which the School of Medicine delivers to student. Receipt of additional authorization is essential in order for the school to continue graduating medical students thereby improving health care for South Carolinians.
------------------------	--

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	Receipt of other funds for the Schools of Medicine has a direct impact on the institution's ability to recruit, attract, retain and educate medical students in today's competitive higher education market. Factors associated with each of these are detailed in the University's annual Accountability Report.
---------------------------	---

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9189
-------------------------	-------------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	Allocation of State General Funds to appropriate lines
--------------	---

Provide a brief, descriptive title for this request.

AMOUNT	Net \$0
---------------	----------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package's total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark "X" for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input checked="" type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input type="checkbox"/> Proposed establishment of a new program or initiative.
	<input type="checkbox"/> Loss of federal or other external financial support for existing program.
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	This is a realignment of existing State Appropriations.
----------------------------	---

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	<p>Supports strategy 4.1 and subsequent objectives aimed at hiring, promoting and retaining high –quality and diverse faculty. All State appropriated funds are directed to salaries and related fringe benefits for instructional staff.</p>
--------------------------------	---

What specific agency objective, as outlined in the agency’s accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	<p>Not applicable.</p>
--------------------------	------------------------

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	<p>Not applicable.</p>
-----------------------	------------------------

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	<p>Not applicable.</p>
-----------------------------	------------------------

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>This is a realignment of existing State appropriations of \$6,500,000 from other operating to personal service and fringe benefits lines. For the USC system, State allocations for mandated pay plan covers is about one-third of the total cost of such plans for faculty and staff within education and general operations. For Columbia specifically, that figure is 33.4% excluding the School of Medicine. The FY17 state mandated 3.25% pay plan, retirement and health insurance increases had an impact of approximately \$11,000,000 on the campus' general ("A") fund with State allocations covering \$4.15 million (excluding the School of Medicine's portion). These funds are being moved to personal service and employer benefits lines to assist in covering the total cost of these increases. The balance of funding for State mandated pay plan and fringe benefits increases comes from student tuition and fees which ultimately impacts the students and their families.</p>
----------------	--

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

METHOD OF CALCULATION	<p>Not applicable. Reallocation of existing resources.</p>
------------------------------	--

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	<p>There is no maintenance-of-effort or matching requirements associated with this request.</p>
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PRIORITIZATION	Not applicable.
-----------------------	-----------------

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	This is a reallocation of existing resources to more accurately reflect how these State appropriations are actually utilized.
------------------------	---

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	Regular evaluation versus peer institutions is permitted through data consortia such as the Consortium for Student Retention Data Exchange, the South Universities Group Salary Study, IPEDS and the Delaware Study. Data regarding student learning and other outcomes are gathered locally and compared to national norms. Excellence is measured through regular reaffirmation of accreditation with the Southern Association of Colleges and Schools Commission on Colleges, along with program- and discipline-specific accreditation reviews. Factors associated with the University's ability to attract, recruit, retain and educate students in today's competitive higher education market are also detailed in the University's annual Accountability Report.
---------------------------	--

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9196
-------------------------	-------------

Provide the decision package number issued by the PBF system (“Governor’s Request”).

TITLE	Allocations from the State – Pay Plan, Retirement, Health and Dental
--------------	---

Provide a brief, descriptive title for this request.

AMOUNT	\$4,720,911
---------------	--------------------

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package’s total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:
	<input checked="" type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input type="checkbox"/> Proposed establishment of a new program or initiative.
<input type="checkbox"/> Loss of federal or other external financial support for existing program.	
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	These funds will benefit the University of South Carolina Columbia student body of almost 33,000 and the faculty/administrative staff who serve them. The University only conducts a small percentage of its work through payment for services rendered by outside contractors, vendors, grantees, individual beneficiaries, etc. In those instances, the University adheres to all applicable State Procurement requirements.
----------------------------	--

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	Objective 4.1.3 addressing the need to maintain competitive faculty salaries. State base pay increases contribute to achieving that objective.
--------------------------------	--

What specific agency objective, as outlined in the agency's accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	Note applicable.
--------------------------	------------------

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	Although these funds are not matched, any State mandated pay plan and increase in employer health insurance impacts the University's other funds generated from student tuition and fees.
-----------------------	---

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	None.
-----------------------------	-------

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>Spread of 3.25% pay plan, retirement, health and dental from the State general fund as funded in the FY17 Appropriation Act.</p>
----------------	---

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

Allocation amount calculated by the State.	Allocation amount calculated by the State.
--	--

Allocation amount calculated by the State.

FUTURE IMPACT	<p>The State does not incur any maintenance-of-effort or other obligations by adopting this decision package.</p>
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PRIORITIZATION	Funds have already been allocated by the State. This is not a request for any additional funding.
-----------------------	---

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	These funds assist in keeping up with salary and retirement increases, as well the cost of providing health care to the University's faculty and staff who serve the student body.
------------------------	--

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	Regular evaluation versus peer institutions is permitted through data consortia such as the Consortium for Student Retention Data Exchange, the South Universities Group Salary Study, IPEDS and the Delaware Study. Data regarding student learning and other outcomes are gathered locally and compared to national norms. Excellence is measured through regular reaffirmation of accreditation with the Southern Association of Colleges and Schools Commission on Colleges, along with program- and discipline-specific accreditation reviews. Factors associated with the University's ability to attract, recruit, retain and educate students in today's competitive higher education market are also detailed in the University's annual Accountability Report.
---------------------------	--

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM B – PROGRAM REVISION REQUEST

DECISION PACKAGE	9265, 9268
-------------------------	-------------------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	Adjustment of Existing Authorized FTEs – USC System
--------------	--

Provide a brief, descriptive title for this request.

AMOUNT	\$0. No net change in Total or State FTEs for USC system as a whole.
---------------	---

What is the net change in requested appropriations for FY 2016-17? This amount should correspond to the decision package's total in PBF across all funding sources.

ENABLING AUTHORITY	Title 59, Chapter 117 of the South Carolina Code of Laws established the University of South Carolina. No establishment of or revision to that authority prompts this decision package.
---------------------------	---

What state or federal statutory, regulatory, and/or administrative authority established this program? Is this decision package prompted by the establishment of or a revision to that authority?

FACTORS ASSOCIATED WITH THE REQUEST	Mark "X" for all that apply:
	<input type="checkbox"/> (Base Adjustment) Allocation of statewide employee benefits.
	<input checked="" type="checkbox"/> (Base Adjustment) Realignment within existing programs and lines.
	<input type="checkbox"/> (Base Adjustment) Restructuring of agency programs – <i>requires pre-approval.</i>
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Non-Recurring request – If so, Decision Package # _____
	<input type="checkbox"/> Change in cost of providing current services to existing program audience.
	<input type="checkbox"/> Change in case load / enrollment under existing program guidelines.
	<input type="checkbox"/> Non-mandated change in eligibility / enrollment for existing program.
	<input type="checkbox"/> Non-mandated program change in service levels or areas.
	<input type="checkbox"/> Proposed establishment of a new program or initiative.
	<input type="checkbox"/> Loss of federal or other external financial support for existing program.
<input type="checkbox"/> Exhaustion of fund balances previously used to support program.	

RECIPIENTS OF FUNDS	Request is to shift existing authorized FTEs between campuses. Increase Unclassified FTEs by 25.00 and decrease Classified FTEs by 25.00 for the USC system as a whole.
----------------------------	---

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

ACCOUNTABILITY OF FUNDS	Not applicable. This is a shift of existing FTEs.
--------------------------------	---

What specific agency objective, as outlined in the agency's accountability report, does this funding request support? How would this request advance that objective?

POTENTIAL OFFSETS	Not applicable.
--------------------------	-----------------

For decision packages that request non-mandatory funding increases to programs or initiatives, please identify a potential offset within an existing lower priority or ineffective program(s).

MATCHING FUNDS	Not applicable.
-----------------------	-----------------

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source, amount, and terms of the match requirement.

FUNDING ALTERNATIVES	None
-----------------------------	------

What other possible funding sources were considered? Could this request be met in whole or in part with the use of other resources, including fund balances? If so, please comment on the sustainability of such an approach.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY	<p>Within the State HR system USC's FTEs are reflected for the system as a whole. USC has always been provided the latitude to shift existing FTEs between campuses and sources of funds as long as Total and State FTEs are not increased.</p>
----------------	---

Using as much detail as necessary to make an informed decision regarding this request, provide a summary of the rationale for the decision package. Why has it been requested? How specifically would the requested funds be used? If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

METHOD OF CALCULATION	<p>Shifting of existing FTEs is based on a review of filled FTEs as they relate to allocation of authorized FTEs between the campuses as reflected in the annual Appropriation Act.</p>
------------------------------	---

How was the amount of the request calculated? List the per unit or per FTE costs of implementation. What factors could cause deviations between the request and the amount that could ultimately be required in order to perform the underlying work?

FUTURE IMPACT	<p>There is no maintenance-of-effort or matching requirements associated with this request.</p>
----------------------	---

Will the state incur any maintenance-of-effort or other obligations by adopting this decision package? What impact will there be on future capital and/or operating budgets if this request is or is not honored? Has a source of any such funds been identified and/or obtained by your agency?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

PRIORITIZATION	No additional funds (State, Federal and/or Other) are being requested.
-----------------------	--

If no or insufficient new funds are available in order to meet this need, how would the agency prefer to proceed? By using fund balances, generating new revenue, cutting other programs, or deferring action on this request in FY 2017-18? Please be specific.

INTENDED IMPACT	Allow for shifting of existing authorized FTEs between campuses so as to more accurately reflect staffing within the system.
------------------------	--

What impact is this decision package intended to have on service delivery and program outcomes, and over what period of time?

PROGRAM EVALUATION	Adequate staffing within existing FTE authorization has a direct impact on an institution's ability to recruit, attract, retain and educate students in today's competitive higher education market. Factors associated with each of these are detailed in the University's annual Accountability Report.
---------------------------	---

How would the use of these funds be evaluated? What specific outcome or performance measures would be used to assess the effectiveness of this program?

AGENCY NAME:	University of South Carolina		
AGENCY CODE:	H27	SECTION:	20A

FORM C – CAPITAL OR NON-RECURRING APPROPRIATION REQUEST

DECISION PACKAGE	9079
-------------------------	------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	USC Columbia School of Medicine Relocation
--------------	--

Provide a brief, descriptive title for this request.

AMOUNT	\$50,000,000
---------------	--------------

How much is requested for this project in FY 2017-18?

BUDGET PROGRAM	V. Non-recurring Appropriations
-----------------------	---------------------------------

Identify the associated budget program(s) by name and budget section.

FACTORS ASSOCIATED WITH THE REQUEST	Mark "X" for all that apply:
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Recurring request – If so, Decision Package # _____
	<input checked="" type="checkbox"/> Capital Request
	<input checked="" type="checkbox"/> Included in CPIP – If so, CPIP Priority # <u>6 of Year 4 (2019-20)</u>
<input checked="" type="checkbox"/> Non-recurring request for funding	
<input type="checkbox"/> Non-recurring request for authorization to spend existing cash/revenue	

SUMMARY	<p>The University of South Carolina is one of the Southeast's most comprehensive health sciences teaching and research institutions with innovative, nationally recognized programs in social work, public health, pharmacy and nursing, anchored by the School of Medicine. The School of Medicine in Columbia is a national leader among U.S. medical schools in the percentage of graduates who practice primary care and is committed to meeting the health care needs of our state and improving the delivery of health care to all South Carolinians. The School of Medicine in Columbia pioneered the use of bedside ultrasound technology and is on the forefront of telemedicine. Since its founding, the USC School of Medicine in Columbia has graduated more than 3,000 physicians and is primed to meet the growing demand for primary care medical providers in our State.</p> <p>The USC School of Medicine in Columbia is located in 329,000+- sq. ft. of space at the Dorn VA Center. Under a lease arrangement with the US Department of Veterans Affairs, the space is secured until 2030 at the lease rate of \$1 per year. The space is in current need of significant capital investment to make it suitable through the existing lease term. If such an investment was to be made with the expectation that the lease would be renewed, the lease rate would increase to a market rate at the end of the current term. That would leave the University to make a significant capital investment now only to forego the investment in 2030 or face an unsupportable increase in annual recurring lease costs.</p>
----------------	---

AGENCY NAME:	University of South Carolina		
AGENCY CODE:	H27	SECTION:	20A

The estimated cost to bring the leased space to modern serviceable condition for another generation of medical students is in excess of \$220 per sq. ft. or \$75,000,000 while current annual operations and maintenance expenses of \$5,800,000 are expected to exceed \$8,000,000 annually in the next ten years unless the necessary \$75,000,000 is invested in renovations. Future annual expenses exceeding \$8,000,000 for operations and maintenance coupled with expected annual lease payments in excess of \$7,500,000 plus one-time systems overhauls in excess of \$75,000,000 have lead the University to consider alternative locations and financing alternatives for the School of Medicine facility in Columbia.

A modern, efficient facility, located closer to the University clinical partners in Columbia, is a more effective long-term teaching and research location and a more cost effective facility to own and to operate when compared to the leasing alternative at the Dorn VA Center.

We would begin with a new medical teaching facility of 130,000 sq. ft. +- in the first phase of a new development. The estimated cost to construct and equip this building with teaching, laboratory, office space, and parking is \$80,000,000. This first phase can be completed before 2020 with the \$50,000,000 in State of SC support from CIB proceeds in this request to be matched with \$15,000,000 in gifts and \$15,000,000 in local government support.

A second phase of development is planned for a science and laboratory building with 165,000,000 sq. ft. +-. This facility would house basic sciences for the School of Medicine and research activities for all the university health sciences plus required parking. This second phase can be completed in 2023 at an expected cost of \$120,000,000 financed with grant generated cash, gifts, and bonds.

This multi-year two-phase project can be accomplished with known or expected resources jump-started with \$50,000,000 of State support from CIB proceeds matched with \$150,000,000 from other funds generated by the University in support of education, research, and economic development.

A medical complex of this nature will be a catalyst for jobs in the Midlands from construction (1,700 jobs) and operation (2,200-2,600 jobs) to the new jobs created through research, commercialization, start-ups and clinical services (950-1,200 jobs). In addition, it is expected to have an eventual annual economic impact of up to \$180 million with up to \$9 million generated in tax revenue.

Provide a summary of the project and explain why it is necessary. If the request is related to information security or information technology, explain its relationship to the agency's security or technology plan.

CLASSIFICATION OF FUNDS	Request is in support of Capital Project and is include in latest CPIP.
--------------------------------	---

AGENCY NAME:	University of South Carolina		
AGENCY CODE:	H27	SECTION:	20A

Is this request in support of a capital project or is it in support of other non-recurring expenditures? If this request is for a capital project, is it included in the agency's CPIP (please include CPIP year and priority)? How does this project rank in priority to all other nonrecurring agency requests?

MATCHING FUNDS	State CIB proceeds of \$50,000,000 would be match with \$15,000,000 in Gifts and \$15,000,000 in local government funds. Phase I totals \$80,000,000.
-----------------------	---

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source and amount.

FUNDING ALTERNATIVES	All other potential sources have been considered. At this time, the only available alternative sources are institutional funds which may require increases in tuition or additional debt to be incurred.
-----------------------------	--

What other possible funding sources were considered?

LONG-TERM PLANNING AND SUSTAINABILITY	No other funds have already been invested in this project. The University does not anticipate requesting any additional capital or operating funds for this project in the future.
--	--

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured?

OTHER APPROVALS	Approvals from the University Institutional Board, CHE, JBRC and SFAA must be secured.
------------------------	--

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, BCB, etc.)

AGENCY NAME:	University of South Carolina		
AGENCY CODE:	H27	SECTION:	20A

FORM C – CAPITAL OR NON-RECURRING APPROPRIATION REQUEST

DECISION PACKAGE	9092
-------------------------	------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	Classroom/Laboratory Redevelopment (Old Law School Renovation)
--------------	---

Provide a brief, descriptive title for this request.

AMOUNT	\$21,500,000 (balance of request after \$3.5 million was appropriated in FY15)
---------------	---

How much is requested for this project in FY 2017-18?

BUDGET PROGRAM	V. Non-recurring Appropriations
-----------------------	---------------------------------

Identify the associated budget program(s) by name and budget section.

FACTORS ASSOCIATED WITH THE REQUEST	Mark "X" for all that apply:
	<input type="checkbox"/> IT Technology/Security related
	<input type="checkbox"/> Consulted DTO during development
	<input type="checkbox"/> Related to a Recurring request – If so, Decision Package # _____
	<input checked="" type="checkbox"/> Capital Request
	<input checked="" type="checkbox"/> Included in CPIP – If so, CPIP Priority # <u>2</u> of Year 1 (2016-17)
<input checked="" type="checkbox"/> Non-recurring request for funding	
<input type="checkbox"/> Non-recurring request for authorization to spend existing cash/revenue	

SUMMARY	<p>This project will redevelop the existing Law Center building after the School of Law relocates to its new facility in 2017. The Classroom/Laboratory Redevelopment project will provide a comprehensive renovation to the existing 193,972 gsf academic building which was constructed in 1972. The building is significant as it is one of the largest academic buildings on the Columbia campus and its location on the western side of the campus is well situated as academic and student life is becoming more concentrated in this district.</p> <p>A significant portion of the project will address maintenance needs and enhance energy efficiency in light of the fact that much of the original infrastructure is at the end of its serviceable life and will be replaced. The renovation will include the complete abatement of extensive asbestos-containing materials and the removal of lead-based paint, address disabled accessibility limitations and correct mechanical air quality issues with an HVAC system replacement.</p> <p>Functional enhancements will renovate classrooms, faculty offices and potentially configure large open spaces into modern instructional science laboratories which cannot be economically incorporated into existing academic science buildings. Instructional labs are in significant demand as a result of growing enrollment and the numerous STEM majors which rely on chemistry, biology and other labs courses. The project will be developed in phases with some areas fully upfitted and other areas only improved as shell space with new mechanical and electrical infrastructure prepared for future academic needs of the university.</p>
----------------	--

Provide a summary of the project and explain why it is necessary. If the request is

AGENCY NAME:	University of South Carolina		
AGENCY CODE:	H27	SECTION:	20A

related to information security or information technology, explain its relationship to the agency's security or technology plan.

CLASSIFICATION OF FUNDS	This request is in support of a capital project which was included in the 2016 CPIP as Year 1, Priority 2.
--------------------------------	--

Is this request in support of a capital project or is it in support of other non-recurring expenditures? If this request is for a capital project, is it included in the agency's CPIP (please include CPIP year and priority)? How does this project rank in priority to all other nonrecurring agency requests?

MATCHING FUNDS	This project is not expected to be matched by other sources of funds. An estimated \$20,000,000 of institutional funds will be combined with State funds to complete the project. The project cost has increased due, in part, to the expansion of science labs in the scope of the project.
-----------------------	--

Would these funds be matched by federal, institutional, philanthropic, or other resources? If so, identify the source and amount.

FUNDING ALTERNATIVES	All potential sources have been considered. At this time, the only available alternative sources are institutional funds which may require increases in tuition or additional debt to be incurred.
-----------------------------	--

What other possible funding sources were considered?

LONG-TERM PLANNING AND SUSTAINABILITY	No other funds have already been invested in this project. Total amount requested from the State is \$25,000,000, of which \$3,500,000 was received in fiscal year 2015-16 for this project. The University does not anticipate requesting any additional capital or operating funds for this project in the future.
--	--

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured?

OTHER APPROVALS	This project which was included in the approved 2016 CPIP as Year 1, Priority 2. Approvals from the University Institutional Board, CHE, JBRC and SFAA must be secured.
------------------------	---

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, BCB, etc.)

AGENCY NAME:	University of South Carolina - System		
AGENCY CODE:	H27 – H40	SECTION:	20A – 20H

FORM D – PROVISO REVISION REQUEST

NUMBER	20.4 (Renumbered)
---------------	--------------------------

Cite the proviso according to the renumbered list for FY 2017-18 (or mark "NEW").

TITLE	USC: Palmetto College - Operating
--------------	-----------------------------------

Provide the title from the FY 2016-17 Appropriations Act or suggest a short title for any new request.

BUDGET PROGRAM	H27 - I.A.
-----------------------	-------------------

Identify the associated budget program(s) by name and budget section.

DECISION PACKAGE	NA
-------------------------	----

Is this request associated with a decision package you have submitted for FY 2017-18? If so, cite it here.

REQUESTED ACTION	Delete
-------------------------	---------------

Choose from: Add, Delete, Amend, or Codify.

OTHER AGENCIES AFFECTED	None.
--------------------------------	-------

Which other agencies would be affected by the recommended action? How?

SUMMARY	Requires USC Columbia (H27) to allocate appropriations totaling \$373,010 to the USC campuses at Lancaster, Salkehatchie, Sumter and Union (H37-H40) in order to reduce the per-student funding disparity that exists between each of these campuses.
----------------	---

Summarize the existing proviso. If requesting a new proviso, describe the current state of affairs without it.

AGENCY NAME:	University of South Carolina - System		
AGENCY CODE:	H27 – H40	SECTION:	20A – 20H

EXPLANATION	<p>These funds (\$373,010) have been permanently transferred to the four campuses mentioned in the proviso and will now be reflected in their respective base budgets.</p> <table> <tr> <td>H37 Lancaster</td> <td>\$ 154,525</td> </tr> <tr> <td>H38 Salkehatchie</td> <td>\$ 93,915</td> </tr> <tr> <td>H39 Sumter</td> <td>\$ 77,580</td> </tr> <tr> <td>H40 Union</td> <td>\$ 46,990</td> </tr> </table>	H37 Lancaster	\$ 154,525	H38 Salkehatchie	\$ 93,915	H39 Sumter	\$ 77,580	H40 Union	\$ 46,990
H37 Lancaster	\$ 154,525								
H38 Salkehatchie	\$ 93,915								
H39 Sumter	\$ 77,580								
H40 Union	\$ 46,990								

Explain the need for your requested action. For deletion requests due to recent codification, please identify SC Code section where language now appears.

FISCAL IMPACT	<p>None.</p>
----------------------	--------------

Provide estimates of any fiscal impacts associated with this proviso, whether for state, federal, or other funds. Explain the method of calculation.

AGENCY NAME:	University of South Carolina - System		
AGENCY CODE:	H27 – H40	SECTION:	20A – 20H

<p>PROPOSED PROVISO TEXT</p>	<p>20.4. (USC: Palmetto College – Operating) The University of South Carolina is directed to allocate additional, recurring state appropriations totaling \$373,010 to the USC campuses at Lancaster, Salkehatchie, Sumter and Union in order to reduce the per-student funding disparity that exists between each of these campuses. The university shall determine the appropriate enrollment measure to guide the distribution of these additional, recurring state appropriations. The allocation of state funds shall be reported to the Commission on Higher Education, the Chairman of the Senate Finance Committee, and the Chairman of the House Ways & Means Committee.</p>
---	---

Paste FY 2016-17 text above, then bold and underline insertions and strikethrough deletions. For new proviso requests, enter requested text above.

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

FORM E – 3% GENERAL FUND REDUCTION

DECISION PACKAGE	9217 and 9271
-------------------------	----------------------

Provide the decision package number issued by the PBF system ("Governor's Request").

TITLE	Agency General Fund Reduction Analysis
--------------	---

Provide a brief, descriptive title for this request.

AMOUNT	-\$3,817,095 Reduction – 3%
---------------	------------------------------------

What is the General Fund reduction amount (minimum based on the FY 2016-17 recurring appropriations)? This amount should correspond to the decision package's total in PBF.

METHOD OF CALCULATION	<p>Recurring State General funds per FY17 Appropriation Act multiplied by 3%. Columbia budget includes School of Medicine and three special Items:</p> <p>Columbia Non-Medicine 3% = \$3,336,213 Columbia Special Items 3% = \$41,627 Columbia Medicine 3% = \$439,255 Total = \$3,817,095</p>
------------------------------	---

Describe the method of calculation for determining the reduction in General Funds.

ASSOCIATED FTE REDUCTIONS	<p>Further review would be necessary to determine the number of positions likely impacted by such a State appropriation reduction. Preliminary review indicates approximately thirty (30) positions would be impacted.</p>
----------------------------------	--

How many FTEs would be reduced in association with this General Fund reduction?

PROGRAM/ACTIVITY IMPACT	<p>Education and General Unrestricted (I.A and II.A) and associated Employee Benefits (II.C. and IV.). The University's primary mission of providing instructional services to students would be specifically impacted. However, in order to minimize the impact on instructional programs, service units (administration, libraries, law enforcement and safety, student affairs, etc.) would also be directed to reduce expenditures. Both academic and service units are funded from the University's general fund which is comprised almost exclusively from State General Fund and student tuition and fee revenue. Three special items as identified in the State Appropriation Act would also be reduced.</p>
--------------------------------	--

What programs or activities are supported by the General Funds identified?

AGENCY NAME:	University of South Carolina - Columbia		
AGENCY CODE:	H27	SECTION:	20A

SUMMARY

The University would reduce expenditures for every academic (including the School of Medicine) and service unit in response to 3% reduction in State General Funds.

Academic Units – The financial reduction within the academic units will result in vacant faculty and staff positions going unfilled. Specifically, this reduction will result in foregoing the hiring of approximately ten faculty (savings of \$1,411,952 – salary and fringe) and twelve staff (savings of \$656,500 - salary and fringe) positions across campus. This will unfortunately increase faculty:student ratio or alternatively reduce course offerings. USC Columbia has maintained a low faculty:student ratio to ensure that students receive quality, personalized attention and support. This may impact our unique college experience and may increase the time to graduate thereby increasing the financial impact to families. The reduction in staff across campus will impede the operations within the departments through increased workloads for the staff that remain.

Within the Evening Program, a \$30,150 decrease in recurring funds will reduce the number of temporary faculty or adjuncts, which will result in fewer course offerings or larger class sizes. These classes are offered not only during the evenings but on the weekends as well and many times include the Carolina Core classes that all students are required to take to graduate. Due to the physical plant constraints on the number of class offerings the University of South Carolina can provide throughout the day, this is a great alternative for students to take advantage of and still stay on track to graduate within four years.

School of Medicine would eliminate four positions, including two PhD faculty, totaling \$439,255. The elimination of faculty will reduce the pipeline available to accept new or additional bioscience students and post docs, and will decrease the depth of resources available to teach select classes. Two other positions associated with the Information Technology Department would also be eliminated, thereby impacting support to the school’s academic units.

Service units including Administration and Finance, Law Enforcement and Safety, Student Affairs and Facility Services would be directed to reduce expenditures by \$1,267,761. In response to those reductions, these units would, among other things, reduce the number of student employees, cut back on marketing materials and transportation services, and eliminate research supplements. The Division of Law Enforcement and Safety would specifically have to eliminate a Campus Safety Officer program. Student Affairs would reduce participation in a National Student Engagement program. Limited and targeted reductions in force would also need to be implemented. Although further review would be necessary to determine the number of staff that would likely be impacted, such a reduction within the service units alone would probably involve at least four staff positions.

Special Items as listed in the State Appropriation Act include Law Library, Small Business Development Center and Palmetto Poison Center. These items would be reduced by a total of \$41,627.

Please provide a detailed summary of service delivery impact caused by a reduction in General Fund Appropriations.